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Corres,
Bowen, A.J. 1926

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

TRANSFER

Nanking

January 15,1926.

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

We are sending you ~~herewith~~ under separate cover thirty-three applications for degrees. Most of these boys finished their work last June but we did not have any commencement exercises and there were certain ones that had a little back work to make up, hence the delay in getting these recommendations to you and to the Regents. There are no Seminary students in this list, so there will be no problem at that point, such as you had the previous time, and I think you will find everything in order for forwarding to the Regents. We are still discussing with the Seminary the granting of degrees to their graduates but there is nothing definite to report.

In regard to Nelson Chen, we are not yet able to reply definitely. We want him very much to return to us after his study in America but do not see our way clear to finance him as yet. I shall write you again about him in a few days.

Not a few of our university-supported teachers have been pressing me again about the matter of pensions. You will recall it was brought up in the Trustees meeting about a year and a half or so ago, and I believe a committee was appointed to look into it and work it out. I wish you would make a special effort to work out something, because there is great dissatisfaction among a good many of the university-supported people on account of our having no provision for old age, and it is something that is very urgent.

Another matter, of course, is the shortage in the Methodist appropriations. On January 1 Mr. Owen reporte that, according to the agreements under the basis on which the other boards are paying, we are short $3,750.39 Mexican. The Methodists in the University are taking steps to try to raise $300 to $500 gold each from friends and churches that are interested in us, but we do not know, of course, what can be done. Doctor Hutcheson has shown me a copy of the letter he has written you about the shortage in the Hospital. Of course what he says concerning the Hospital applies to the shortage or cut for the University, and it is making considerable dissatisfaction with the other contributing boards and, you can appreciate, raising a very embarrassing situation for the Methodists in the institution, especially for me. I shall be very glad if you can give special attention to this as well as to the pensions.

It seemed to me that you got out a very good statement concerning our needs for the friend who was asking for a place where he could invest $40,000 to $50,000 gold. Our outstanding needs that are

on all lists that you will see, are more dormitories and a library building, so far as buildings go, and endowment funds to increase and make more certain our annual income. We shall have our annual meeting of the Board of Managers March 18 and perhaps we shall have them revise and state again our most urgent needs.

With very kindest regards, as ever,

Cordially yours,

A. W. Bowen

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

TRANSFER

Nanking

January 25, 1926.

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

After much consultation and trying to see if we could look ahead far enough to definitely budget Mr. Nelson S. Chen's salary on his return from America, we are obliged to write as follows. We want Mr. Chen to return to us after his study abroad. He has taught here and has been very successful in his work and with the students, and he is just the type of Christian man that we want in the institution, and we shall make every possible effort to budget his salary the year he returns, but we are not able to say that we shall absolutely and irrevocably do so. It is considerably in the future, and if we had to budget for him next year it would be impossible. The College of Agriculture and Forestry can promise to budget half of his salary, but the College of Arts and Science is so hard pressed just at present to carry present staff that we cannot now irrevocably commit ourselves to undertaking the rest of his salary. It is our purpose and very eager desire, however, to have Mr. Chen come back to us, and we shall take him if we can finance him upon his return.

It has been suggested that we request the China Medical Board to cover half of his salary, but that does not seem to some of us to be a wise thing to do just at present. We trust that by the time Mr. Chen wants to return - which will probably be in two or three years - we shall be in position to handle his support.

Very cordially yours,

A. J. Bowen

COPY

CHINA MEDICAL BOARD
of
THE ROCKEFELLER FOUNDATION
Peking, China

February 18th, 1926.

Dr. A. J. Bowen,
Nanking University Hospital,
Nanking.

Dear Dr. Bowen:-

I have your two letters of January 29th, making application for another grant for maintenance of the University Hospital for a five year period. I shall be glad to forward this application to our New York office with my recommendations, but I wish first to explain to you my own views on the subject.

In the first place, our Board is being more and more impressed with the needs of the more direct educational work in which it is engaged and has been spending more than it expected on medical and pre-medical education, with the understanding that the hospital program should be eliminated as rapidly as possible.

In the second place, most of our grants to mission hospitals have been renewed at amounts very much less than those for which you are applying.

In these circumstances, and considering the smallness of the undesignated balance now available for our use for the year 1927 and subsequent years, I am doubtful whether I shall be able to recommend the scale of contribution which you propose. It seems to me desirable to make immediately some reduction in the amount of our grant and to make a somewhat larger reduction than you suggest each year in order that at the end of the period our contribution will be so small compared with your total budget that its complete cessation at that point will not prove embarrassing. With these ddeas in mind I am prepared to recommend a grant beginning with Mex. 15,000, and ending with Mex.3,000, as follows:-

1927	Mex.	15,000
1928	"	12,000
1929	"	9,000
1930	"	6,000
1931	"	3,000

In this case it is particularly important to remind you that my recommendation does not create any presumption that the action taken by the Board will be in accordance with my request, in fact, I cannot give you any assurance that the grant will be continued on any terms.

I should hope that with the improved buildings and equipment which the hospital now possesses, and lacking any effective competition from other institutions in the city, it might be possible for you to increase the earnings of the hospital and conceivably also the contributions from private individuals, whether Chinese or foreign.

As I have suggested, in conversations with you or Dr. Williams, I think it would be worth while to go over your personnel carefully with a view to considering whether some positions now held by foreigners might not be satisfactorily held by Chinese. For example, I might mention that the department of otolarynology at the P. U. M. C. has now some promising Chinese members, whose services will not much longer be required. Their services might be obtained at a net cost somewhat less than that of a married foreign missionary. The same is now, or will shortly be true of other departments.

I shall be glad to learn how my proposals impress you, before making any formal recommendation to the China Medical Board.

Could you also send me a statement of receipts and expenditures for the year 1925, as that information would be helpful to me in making up my final recommendation.

I am quite aware of the special service of the University Hospital, particularly in the educational aspects of this work. As a union institution also it makes a strong appeal. It is for these reasons that I propose to recommend the amounts that I have indicated. Otherwise I should not feel justified in asking for much more than one-third of those amounts.

Yours sincerely,

(Signed) Roger S. Greene.

UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
NANKING, CHINA

MAR 16 1926
BOARD OF HOME DIV.

Nanking

TRANSFERRED

INDEXED

Nanking, Feb.19/26

Answered
5/24/26

My Dear Dr.North,

I am sending you a letter that I have recently received, showing that $20 gold has been sent to the Baord for the support of one of our Methodist boys. This Epworth League and Miss Fisher have been sending this amount REGULARLY for 10-12 years, and I regularly write them and thank them for it - tho we havent received it for years, as the Mission MAKES NO APPROPRIATION FOR THE HELP OF NEEDY STUDENTS, and hasnt for years. Hence this gift, like MANY others simply goes into the general fund. BUT now since the Board has cut down our University appropriation, we want to claim this and all similar gifts. I will be glad if you can recover it f for us - and as many past years as possible. Their records will show a very regular contribution like this one for years past.

I should say that for a good many years, we have asked the Mission for no appropriation for the aid of needy students, because during the past 20 years or so I ahve been building up such a fund, and now have about $10,000 Mex, on fixed deposit in a good bank @ 10% interest, and that is ample: we laon chiefly, without interest, rather than make free gifts, as we think this is the best policy. I shall put some of the interest of this fund into the Methodist cut for the University.

Thanking you for thaking up the Sunapee matter, and with kindest regards,

Very cordially yours, A J Bowen

The prospects for the new term are Exeellent We open the 23rd. AJB.

Univ. of Nanking 1925 C. China Relief. $1449.-

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

TRANS

Nanking

INDEXED

April 20, 1926.

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

I sent you a copy of a letter I wrote Doctor Speer in regard to the Board of Managers minutes. I think the minutes themselves will make most of the items clear and I do not need to go over them.

We are glad that the constitution has been amended and approved, and the form of the parenthetical matter is all right with me, though I should like it to be understood that members may be eligible for re-election under (2) - those elected by the Alumni. At the next meeting of the Board of Managers we shall fix the definite years when the term of each one expires.

Report form for Trustees for Record

We were very glad to hear from Miss Priest that she had been in New York for a few days and had had a good interview with you. She said that she would be back again for a longer time in April and I hope at that time she can spend some time there in your office making you familiar with conditions and procedures here and you making her familiar with the situation there.

I believe Miss Priest is to help in the selection of a secretary for the College of Agriculture and Forestry, Miss DeGroff having been called home by the illness of her mother. Miss Priest knows exact conditions and the situation here, and the kind of work and person that we need, and her judgment on any one would be very favorable. We certainly do not want people to come out, who are interested simply in an opportunity to come out here and more or less have a good time, going to dances, etc. We want them with the missionary motive and interest in the main thing for which we are here, if at all possible. Miss Priest will have very good judgment in the matter.

Miss Priest intimated that you wanted a list of our needs, and I am very glad to put some of them down. (You will find a list in the minutes of the meeting of the Board of Managers of March 18, 19, 1924, page 8.) The following list is somewhat in the order of importance, but not entirely so.

#2

1. Four additional dormitories:
   2 three-unit dormitories, costing Mex.$38,000.00 each.
   2 two-unit " " " 25,000.00 "

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(I shall be sending you plans of these shortly, together with a map of the campus at the Drum Tower, where the college buildings are and where these dormitories will stand.)

? Cost of Stack

2. A library building costing Mex. $150,000.00, to be fire-proof throughout. The plans for this will have to be worked out by Mr. Fellows in Chicago, but I may be able a little later to send you some rough sketches of it.

3. A gymnasium for the Middle School, costing Mex. $8,000.00.

4. Two residences (for Mr. Ritchey and Mr. Steward), costing Mex. $9,000.00 each.

5. Bathing, toilet, storage building in connection with the new ~~dormitories~~ gymnasium, Mex. $5,000.00 ~~each~~.

6. Endowment - $200,000.00 to $300,000.00 gold.

7. Staff - minimum: Decidedly
   1 man - foreigner - for English in the College of Arts and Science.
   1 man - foreigner - for Sociology and Economics in the College of Arts and Science.

8. A pension or old-age scheme for the whole staff. I believe you are working on that, and that needs to be speeded up somewhat and something definite worked out very soon.

I am enclosing a slip that I have received from the Treasurer, saying that Miss Mabel A. Fisher of Sunapee, N. H., has again sent in $20.00 for the support of a student. This money should be turned over to help on the Methodist deficit in the appropriation to the University.

#3 Aug 5/24

Everything is going along quietly and as usual here and we hope that it will continue till June 28 so that we can have commencement.

With very kindest regards,

Cordially yours,

A. J. Bowen

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

TRANSFER

April 21, 1926.

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

There is one other matter that we wish you to take up as vigorously as you can. You know, of course, that Professor Whitman came out last year for special work in helping us in our problem of teaching science. All of the science men are very anxious for him to remain on as long as the funds will support him, which will be till about the first of December. That will enable him to get home by January some time. He has been doing very good work and we think three months' additional work in the fall will be of the very greatest benefit to us here, and so we have just sent you a cable as per attached and would like you to take up with Professor J. A. Pitman, Principal of the State Normal School, Salem, Mass., the problem of his releasing Professor Whitman so that he can be here until the first of December. We shall be very grateful if you can persuade Principal Pitman to allow this. And will you be so good as to cable us as soon as you find out Principal Pitman's reply, as, of course, Professor Whitman wants to know as soon as possible.

Cordially yours,

A. G. Bunce

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Principal	Pitman
State Normal, Salem, Mass.	
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eulid	February 1st of next year
lypik	letter with full information follows.

A. J. Bowen University of Nanking

April 21, 1926

April 21, 1926

A. J. Bowen

University of Nanking

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File Bowen, A.

April 24, 1926.

Rev. A. J. Bowen, D.D.,
University of Nanking,
Nanking, China.

My dear Dr. Bowen;

It was a great pleasure to receive this morning your letter of March 29th. There was a meeting of the Board of Trustees yesterday from 12.30 to 4 oclk., at which the work of the University was fully discussed and various problems considered. Eric North will be writing you, as soon as possible, of course, regarding the meeting and sending you the Minutes but I wish to write also of one or two matters.

I should have done this long ago, after the meeting in December but, indeed, it has been simply impossible for me to do so. I am ashamed to be required to make these apologies in almost every letter I write nowadays but the truth is I have been trying to do this winter two or three times as much as anybody can do or ought to attempt, with the result that the things that pressed hardest got done and everything that could be postponed has had to be. Just now there are a few days of respite and I am doing the best I can to catch up with correspondence before another rush of conferences and conventions and committee meetings comes on.

First of all, let me say how thoroughly we rejoice in the steady, careful Christian way in which you on the field are carrying the work of the University forward. Now and then, I hear of the somewhat hectic discussions and communications in the case of some of the other Universities and I have rejoiced in the steadiness and the solidity with which our own work goes steadily on. There are, of course, perils in this quiet, normal and conservative course. Your letter just received brings out some of these perils clearly and we have been fully aware of them in the Board of Trustees. We were delighted to see the photographs of the plant which Eric had on the table yesterday and I pointed out how much we have to be thankful for in the work of the University, in the light of the comparative statistical tables printed in the little pamphlet, which has come to us from China surveying the work of the Colleges and the Universities. At the sametime, we realize that there are urgent needs- 1st- for larger faculty provision, especially in your Arts and Science Courses; 2d- for more dormitories and 3d- for proper pension arrangements.

Regarding the first of these. We realize how much you are doing on the field in the way of self-support and also the dangers of overdoing this and, in consequence, getting too many nonChristian students and too large a student body for your staff. I do not think you have overdone it. I think some of the other institutions are far less securely based than Nanking because their reliance on American funds has an unhealthy effect, but without losing any of the ground you have gained in this matter,

4-24-26.

Rev. A. J. Bowen, D. D.

there ought to be additional funds for faculty enlargement.

In the second place, we know how greatly you need the dormitories. The students ought not to be scattered in homes throughout the city. You ought to be able to bring them under the wholesome influence of the University campus and life.

I do not see what we can do to meet these needs, except begin a fresh financial campaign. Eric and I have been hoping all the time that there might be some cooperative effort of all these higher institutions in China that would prevent friction and overlapping of campaigns and would perhaps enlist on the part of some large givers contributions which could not be secured for separate institutions. We shall still press on for such a development but I begin to be skeptical as to its possibility because of difficulties from other institutions. Many of these, instead of waiting for any such campaign are only working the more feverishly for themselves. I do not think we need to catch any fever on our part but I am almost convinced that we must go to work again with some financial representative here. Would Mr. Garbis be the man to take this up, or have you and Dr. Williams any other suggestion? Is there any one here at home whom you can think of? I have one or two possibilities in mind and at the meeting of the Trustees on the 21st. the Executive Committee was authorized to go forward in the matter and we shall take it up at once. Should be glad for any suggestions which you and Williams and Garvis could send us immediately. Meanwhile, we are writing to Mr. Swasey asking him whether he would not be willing to provide one or two dormitories and if there is any one else whom we could wisely approach on the same subject, we shall do so.

With reference to the Pension Plan, Eric will be writing to you. The general sentiment of the Trustees seemed favorable to our making use of the Teachers' Association which has been established and which is really taking the place of Carnegie Pensions. A subCommittee of the Board of Trustees is looking into the matter. I think it would be well if you would report to us, first- how many of the teachers who are supported by the University itself are now paying pensions, and what amount of premiums; second- whether these teachers would accept and find altogether adequate an arrangement by which the University would take over as much of their premium payments as would represent 5% on the standard salary on which pension provision by the University should be based; third, what this salary should be; fourth- how many teachers there are who are not carrying any insurance now and whether, if the University would pay 5% of their salary on account of pension premiums, they could pay out of their salary the other 5%; fifth- whether all these arrangements could be carried through without any increase of salaries, or whether the pension plan would in reality require the University to pay its 5% and then to add 5% to the salary in order that the teacher might pay his one-half.

There was some discussion of the question of registration, espec-

4-24-26

Rev. A. J. Bowen, D.D.

ially in view of the action of the Peking Trustees. Leighton Stuart has sent home a number of letters which have seemed to some to be very strenuous, urging immediate registration of Yenching. The question was debated for hours, at a recent meeting of the Yenching Trustees, and finally the following action was taken-

> "Registration of Peking University. After full consideration of the letters received from the President of the University and other communications from China, and with the understanding that Rule 5 of the regulations of the Ministry of Education of November 16, 1925, is not at variance with the object of the University as set out in the Second Clause of the Charter of the University, the Trustees approve of application being made for the registration of the University with the Ministry of Education.
>
> It was also understood that suggestion should be made to President Stuart that, if practicable, the University should seek to move in this matter in concert with other universities in China and that, if possible the President should await letters."

Some of our Presbyterian representatives were opposed to this action and so voted. It has since been reported to our Presbyterian Board of Foreign Missions and at its meeting on the 19, the Board took the following action-

> "The Presbyterian Board of Foreign Missions learned with deep interest that the Trustees of Peking University had approved of applying for the registration of the University with the Ministry of Education of China with the explicit understanding that the regulations governing registration are not at variance with the primary object of the University as stated in its Charter,- namely, 'The purpose of the corporation shall be to establish and maintain in Peking, China, a University, founded and conducted on strictly Christian, evangelical, but not sectarian, principles, and to aid the youth of the Chinese Empire, now Chinese Republic, and of other countries, in obtaining in such University a literary, scientific or professional education.' The Board had expected that a further study of this important question and that favorable official interpretation or modification of the Government regulations would precede the registration of any of the great, interdenominational Universities in China; as a participant in the University the Board could acquiesce in the registration only on the basis of the understanding and expectation of the Trustees that this step will not impair the evangelical Christian character and influence of the institution or compromise its re-

4-24-26

Rev. A. J. Bowen, D.D.

> cognized religious principles and program. So far as this Board is concerned it participated in the establishment of Peking University and shares in its support with full faith that the University will promote the Christian religion in China and that this is included in its purpose."

We are glad to note the careful way in which you are proceeding with the consideration of the matter in Nanking and shall await with interest the reports of your two Committees.

I fear that I have never acknowledged your good letters of September 15 and October 26. It is good to learn from Eric that Dr. Whitman has rendered such acceptable service.

We are glad to know also that Prof. Love was so helpful and we have written in behalf of the Trustees and the University to the International Education Board and to President Farrand.

My own plans for coming to China this fall seem to be pretty definite, although I am not sure yet just when I shall be leaving. It depends somewhat on the desires of our mission in Japan, with regard to some conferences there. The schedule, as at present arrangement, would bring me to Nanking for Oct. 25-31. I trust that China may not be any worse disturbed than she has been on the north but that, on the other hand, some light of reason and patriotism may fall on these warring factions and that China may give herself a chance to do what nobody from without can give her the chance for.

You will note in the Minutes of the Trustees meeting of last December, the following action-

> "The Secretary reported a communication from the Committee of Reference and Counsel of the Foreign Missions Conference sending forward the Resolutions adopted by a conference of officers and Board members upon the situation in China. After consideration of possible actions by the Trustees, it was
> T-256 VOTED that the President and Secretary, in behalf of the Board of Trustees, be requested to send to President Bowen a statement expressing the high appreciation of the Trustees for the spirit and manner in which the crises of the summer of 1925 had been ~~had been~~ met by the administration, faculty and students."

Eric North laid on me the responsibility of writing you on the subject and, as you see, I have proved unworthy of that responsibility. All of us did want you to know, however, how thoroughly we appreciated the wisdom and good spirit which brought the University through these trying times. I suppose as you

4-24-26

Rev. A. J. Bowen, D.D.

look back you cannot persuade yourself that no mistakes were made, perfection of action in these problems of human relationship and adjustment is never possible, but certainly on the whole you and we have great ground for satisfaction and we want you to know of the confidence and affection of the Trustees.

Of course, this whole problem of relationships between the Chinese and ourselves in these undertakings is the baffling and perplexing question. So far as it is a matter of personal spirit and relationship we ought, as Christian men, to be equal to the task and by means of friendships and face to face discussions, deal with these questions as they arise across the lines of race and nationality, as though we were all brethren and members, one of another. Difficulty arises sometimes, however, through our failure just at this point and even when we do not fail there, we have the impersonal problem of organization and true relationship of function. It is good to know in your last letter that you feel the Chinese are drawn in more and more and that there is a genuine principle of unity and understanding and common responsibility binding us all together.

In this spirit and if we can strengthen adequately the faculty we must press on to the highest ideals we can set for ourselves in the way of scholarship and character producing influence, thoroughness, efficiency and love and power. In this I know our ideals and hopes here and your ideals and hopes in Nanking are all one.

With warmest regard,

Your sincere friend,

RBS/JBG

4-24-36

--

Dr. W. T. Jordan, Jr.

Look back on a month reviewing yourself what or mistakes are made, reflection of action in times problems of human relationship and adjustment is never possible, but certainly on the whole you may be have great ground for satisfaction in knowing you to know of the confidence and affection of the students.

Of course, this whole problem of relationships between the races and ourselves in these undertakings is the building up of friendship question. So far as it is matter of personal right and justicability we must, as christian men, to be concerned to the task and be men of friendship and face to face discussions, but with these qualities we may unite across the lines of race and nationality. We then are warm all problem and people, one of another. Difficulty arises sometimes, however, when in our failure just at this point and even when we do not fail there, we have the personal problem of organization and the relationship of function. It is good to know in your last letter that you feel the things are warm in here and here and that there is a genuine principle of unity and understanding and common responsibility binding us all together.

In this spirit and in our own strength we sustain the faculty, we want prayer or to the highest ideals we can set for ourselves in the way of scholarship and character, religious influence, thoroughness, efficiency and love and power. In this I know our ideals and hopes are all your ideals and hopes in union are all one.

Yours ever at heart,

Your sincere friend,

/JEM

UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
NANKING, CHINA

TRANSFER

April 29, 1926.

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

I am writing you regarding a point in the contracts that are signed by people who come out from America. The point has arisen in two cases recently - Miss deGroff and Miss Blair, Both of them within a month or so have received cablegrams from home calling them back on account of serious illness of parents. The contract, on page 2, reads (last sentence): 'That in case she resigns before the completion of the contract, no payment shall be made by the University for travel expenses to the United States of America except in case of sickness in her immediate family.' This last clause, 'except in case of sickness in her immediate family,' is causing us in these two cases quite a large sum of money and seems to us to be entirely unjustified. I think no board has any such provision for paying the travel home of a person on account of the serious illness of immediate family, and much less should it apply to people who come out on a short contract.

It should be definitely stated, it seems to me, that there would be no travel expenses in the case of people who do not complete their contract, and it seems to me you should revise this provision and eliminate the last clause entirely, 'except in case of sickness in her immediate family.' Then if there are any peculiar extenuating circumstances or special reasons why the University should help on the travel expense, that could always be taken up on its merits, but to make it compulsory upon the University to pay return travel, no matter how long a person may have served, seems to me to be quite unfair and unnecessary.

I question very much also whether there should be any outfit allowance for one coming out for only three years, but the special point I am writing about this time is for you to take up with the Trustees, if that is necessary, the elimination of the clause which makes it necessary for us to pay return travel on account of the short term person being called home by the illness of his or her parents.

Everything is going along quietly as usual here,

Cordially yours,

A. J. Brown

over

TRANSFER

Nanking

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UNIVERSITY OF NANKING

May 13th, 1926.

Dr Arthur J. Bowen, President,
University of Nanking,
Nanking, China.

My dear Dr. Bowen:

I enclose herewith five copies of the Minutes of the Annual Meeting of the Trustees. You will no doubt note that in these minutes there is no action upon the budget or any matters dealt with by the Board of Managers at their March meeting. Until this year it has been my practice to wait until the minutes of the Board of Managers Meeting were in hand before calling the Trustees but that has meant that each year the Annual Meeting has been held without the presence of a secretarial representative of the Disciples Board, and as Dr. Corey comes on only in connection with a meeting of the Committee of Reference and Counsel of the Foreign Missions Conference he could not come on again for a meeting of the Trustees. We will however call the Budget Committee as soon as possible to make up the budget and the action of the Managers Meeting.

You will note the record that the proposed amendment to the Constitution has been finally approved. Of this I wrote you some time ago. If you would let us have the exact wording of the amendment which we left to you, I should be glad to have this for the record and in order to complete the text of the Constitution.

In connection with T-259, concerning the continuance of Professor Whitman, I wrote to President Pitman and transmitted your cabled request and the endorsement of the Board of Trustees and have had from President Pitman a rather firm but courteous letter indicating that he cannot release Professor Whitman after October. Miss Eggleston is writing however in behalf of the China Medical Board, and I am awaiting letters from you before taking the matter up with President Pitman again.

You will note the action with reference to the matter of pensions and we shall push this matter forward still. The basic question is of course from what source the additional funds necessary are to come. I certainly cannot conceive that they can come from a reduction of other items in the budget and believe that we must press strongly toward additional funds for

(T-263)

the Institution. It would be much help in this if you or other members of the staff would put strongly up to us your needs. I shall write a little later concerning the method of doing this in connection with the needs for endowment and current support and have already written with reference to building needs. Unless some letter is missing, I think your only response has been to say that the letter that I had drafted concerning the dormitory matter was a good one, but we need much more information than that along the line laid out in my letter. I earnestly hope that the matter of providing this information will be taken seriously, as I believe that funds can be secured here if we only go after it; but we are crippled if we do not have full data upon which to make our case. Donors often like to have pretty detailed information as to the plans of an enterprise into which they are putting money.

In connection with the emphasis I placed in the Trustees Meeting as to the completion of the Science Building Fund, I have to report that I discovered by accident after the meeting that there was in the Methodist Board $1000 from Mr. Moses for this purpose which we had never drawn and which had been there since February 1925. Notice of special gifts for the Universities does not come to me automatically from the office of the Board, but they should come to you from Mr. Main regularly. Every special gift for an institution or for the work of a particular missionary is reported out to the field from the field treasurer on slips which are to go to the missionary or the head of the institution concerned and if Mr. Main has not sent you the slips which should come to the University of Nanking, I think you should follow him up. We now have this $1000 on hand in the treasury of the University and I shall be sending Mr. Owen authorization to draw it. Meanwhile as I wrote Mr. Owen, it is necessary to know the total cost of the building in Mex. in order to collect from the China Medical Board.

Careful attention was given to the matter of campaign work and in view of the fact that Yenching and Lingnaan (the new corporate name of Canton College) and Yali and West China all have permanent campaign organizations or secretaries and that Shantung and Yenching Women's College are looking for campaign secretaries, the Committee on Coordination requested the Universities to look at the situation and make suggestions to the Committee. The action of the Nanking Trustees on the matter is given in T-264. This means that the Nanking Trustees are slowly beginning to swing into the idea that they must undertake to carry, to a much fuller degree than ever before the financial burdens of the University. I would not yet be too sanguine of the immediate results, but a genuine step forward has been taken and will be greatly furthered if you will help us with the data for which we have asked.

I have noted in minutes of the Field Committees, occasional reference to the matter of clearing the title to property of the University but the matter was brought up by other members of the Board based in part upon attention which the Committee of Reference and Counsel has been giving to the matter. For the information of the Trustees will you not write fully as to the conditions under which our properties are held and how the titles are registered or otherwise validated?

Since this action was taken there has come in from the Committee of Reference and Counsel a confidential memorandum prepared by Dr. Warnshuis as to the situation in respect to property titles in China and I am enclosing a copy which may be of use to you. I am sure Dr. Warnshuis would be glad to have any comment or suggestions on it. I think it likely that he has not only been in touch with the State Department but also with the Chinese Minister with reference to this problem.

I shall not attempt in this letter to take up the minutes of the Managers and the budget, but will report on those after the Budget Committee and possibly the Executive Committee have acted.

Cordially yours,

EMH/RT

Secretary

Encl.

TRANSFER

INDEXED

University of Nanking

May 24, 1926

Dr.Arthur J.Bowen,
University of Nanking,
Nanking, China.

My dear Dr.Bowen:

With reference to the matter of Designated Gifts of the Methodist Board, in connection with the questions raised in your letter of February 19th, and also in the next to the last paragraph of your letter of April 20th, I enclose the statement by Mr.Chenoweth, Secretary of the Designated Income Department of the Board. In his letter the amount of $5000. in the appropriation and in the Designated Gifts is the income from Agricultural Endowment. The $225. in the Designated Gifts consists of recurring Designated Gifts, such as that referred to in your letter of April 20th of which you sent me the white slip. Designated Gifts of this type go toward the underwriting of the regular appropriation of the Board to the University, viz: the $1800. of unconditional appropriation for this year. Should the Board receive Designated Gifts of this kind larger than 1800. we would receive the balance extra.

This complicated business of the relation of Designated Gifts to the appropriation is tied up with the relation of the gift to the credit given to the local church. If the credit to the local church is upon their u[illegible] apportionment, then the gift cannot be used except for items within the current appropriation. If, on the other hand, it is regarded as a "special" and does not apply upon the church's local apportionment, then it may be used as an extra. The whole situation in this respect is set forth in the Manual for Designated Gifts of the Board, of which I presume you have a copy, but of which I am sending you another. You will notice on pages 10 and 11 and on pages 14 and 15, the significance of the color of the slips which are sent out to the field. You should receive these slips from Mr.Main for all Designated Gifts for the University of Nanking. In order for us to get any of these Designated Gifts outside of the appropriation, they must be of the kind that must be reported on yellow or blue slips; The explanation of this is given on pages 15 and 16 of the Manual.

If therefore you find that I am not securing some of these Designated gifts in addition to the appropriation, you may assume with certainty that it is because the regulations of the Board do not give me a chance at them.

Cordially yours,

[illegible] Assistant Treasurer

University of Nanking

May 24, 1926

Dr. Arthur J. Bowen,
University of Nanking
Nanking, China.

My dear Dr.Bowen:

With reference to your letter of April 29th, the difficulty with the phrase "in case of sickness in her immediate family" has arisen in this way. Originally the phrase read "except in case of serious illness"; then, in order to avoid just the thing which has arisen, the phrase was changed without taking, however, single persons into mind, and was intended to mean serious illness in the family of a married member of the staff on the field, and to include a serious illness of a member of the family at home.

The effect of this revision in the case of single persons was not foreseen. I think what we should do would be to strike out the clause altogether unless you think it would be satisfactory to have it read in the case of single persons "except in the case of her serious illness".

I should be glad to be guided by you as to whether it is not proper to include the provision for travel home in the case of serious illness of the person concerned, and also to know whether you think it would be unwise to let stand the phrase "except in the case of serious illness in the immediate family" in the case of a married member of the staff.

Cordially yours,

Secretary
University of Nanking

EMN-H

CC: Miss Elsie M.Priest

Mer

University of Nanking

May 27, 1926

President Arthur J.Bowen
University of Nanking
Nanking, China.

My dear Dr.Bowen:

I am very grateful to you indeed for your letter of April 20th.

Concerning the amendment to the constitution, it is, of course, understood that members are eligible for re-election after their terms expire.

I am also very glad to have the list of needs. Upon some of them one or two suggestions occur to me. Mr.Small has sent some splendid pictures of the major buildings and some of the dormitories from different angles. I do not think, however, that there is any photograph of the front elevation of the dormitory taken more or less directly in front, so that if a donor wanted to know what one of the units looked like we could be sure to show him. We will be very grateful for the plans showing the grouping of these prospective dormitories.

I am glad also to have the detailed information concerning the library building and the statements made by the library staff. This will help us, I think, to make a good story about the building and the need for it, and the sketches will be worth having. I am, however, wondering a little bit concerning the cost. I notice that the staff has suggested a steel stack which I think is absolutely right, and Dr.Bostwick, who was in China investigating library matters as you know, wrote me that it would be a very great mistake to put in any of our colleges a wooden stack. I believe Southeastern University had a serious fire to which the wooden stack contributed considerably. If a steel stack is put in I have a fear lest the estimate for the cost of the building be too small. I have before me an estimate for what is called a bracket stack, manufactured by the Library Bureau, which I am working on for another college. This stack is, I believe, the least expensive of the steel stacks and packs into the smallest space of any stack which we could buy here, and also with the least weight. The figure I have for a stack room of two floors with a total of 10980 shelf feet and an estimated capacity of 87480 volumes is $10,386., packed for export in New York. This is for 7' tiers with 7 adjustable 8" shelves in each tier, and with mezzanine floor of steel and glass and a stairway. As a guide to the cost laid down in Nanking, I can add that this is estimated to occupy 161 boxes with a total weight of 87400 lbs., requiring 1567 cubic feet of space.

A bit of further information might be helpful. For a free standing stack such as is used in the matter of alcoves around a reading room, I have a figure of $1033. packed for export at New York, for four 9', four 12' and six 6' double faced ranges, providing 1680 shelf feet or a capacity of say 13500 volumes.

We this data I believe Mr.Clemons and his associates can check upon such estimates as they may have made for the stack. If the building alone costs U.S.$75,000. quite a little additional would have to be added to cover the stack. I think it might be helpful to have here something in the way of a rough analysis of the figure for the cost of the library, showing in this the cost of the furnishings and the various forms of stack. This will, of course, depend somewhat upon the arrangement of the interior of the building, but an approximation can be made on the basis of the estimated maximum reading room capacity and the maximum book capacity.

I am enclosing an extra copy of this letter which you might wish to pass on to Mr.Clemons.

Cordially yours,

Secretary
University of Nanking

EMN-H

Enc.

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Sent to Dr Donovan

June 2, 19

TRANSFER

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

On September 28, 1922, the Board of Regents granted to the University of Nanking permission to submit to the Board candidates for the degrees of M. A. and M. S., following the same procedure as is now in effect for the degrees of B. A. and B. S. upon the following conditions:

"1. That the courses of study leading to these several degrees be submitted in detail by the University of Nanking for approval by the Commissioner of Education.

"2. That in the case of each candidate for the M. A. or M. S. degree, evidence be submitted that such candidate has only been admitted to the course leading to either of these degrees after having satisfactorily completed the required course and received the degree of B. A. or B. S.

"3. That the application for a degree for any applicant be accompanied by a detailed statement of the work which he completed leading to such a degree."

In accordance with the first condition stated above, we are herewith submitting to you for transmission to the Regents the detailed statement of the graduate courses in science, with a view to the approval of these courses by the Commissioner of Education. We are not for the present submitting a plan of courses leading to the degree of Master of Arts.

It is our desire that the science degrees be granted in the special forms of M. S. (Master of Science), M. S. A. (Master of Science in Agriculture), and M. F. (Master of Forestry). This is for the reason that most of our science work is done in connection with the definite fields of Agriculture and Forestry, and it would be of advantage to our graduates to have their work so recognized in their degrees.

It is proposed to carry on this graduate work under the direction of a Committee on Graduate Instruction which will be responsible for all detailed requirements and for seeing that the second and third conditions named above shall be met in the case of each individual candidate.

We want to get these courses started in September, so it is quite necessary for us to know whether or not the Regents approve of our proposals, so we shall be very grateful if you will push the matter along as rapidly as possible with the Regents and then cable us. I shall be in Nanking all summer, and if you sent a cablegram to me here I could take it up with those who are going to offer the various courses in the fall. We hope very much indeed that there will be no hitch in this matter, as the men in the science work are very anxious to have it go through and think it extremely important that they be allowed to do this postgraduate work. You will note we are not proposing to offer any postgraduate work leading to the master's degree. We feel we are not as yet prepared to do so in arts. Our Arts Department is down too low and is too weak in teaching staff, but we are strong in the sciences and can handle the work along that line to our very great advantage and to the very great advantage of the students and those who are acting as assistants. We hope, therefore, that you will present the matter to Doctor Downing in the very strongest and most convincing way.

I shall be sending you a copy of a letter I am writing to Doctor Speer, about the possibility of Mr. Sarvis trying to raise money for the University while he is home. As you know, he is going on furlough and will be leaving in a week or ten days. I believe he will be able to raise some money for us, if you and Doctor Speer and others there will back him up. I will send you a copy of all the correspondence about him, both to himself and to Doctor Speer, and a revised list of our needs, which, so far as we here are concerned, he will be authorized to work upon.

We were tremendously delighted that Miss Priest could spend a week or ten days there with you, getting acquainted with you and with your office staff and your procedure there. I am sure you would be most favorably impressed with her. She knows intimately the workings here, especially from the financial side, and has most excellent judgment. We would like her to cooperate with you in finding a secretary for us, for the College of Agriculture and Forestry. She has been a secretary in that department and knows the men and the actual work and the kind of person that would fit into the situation here. We think it advisable for her to know something about the candidates that you would recommend. We have been very much disappointed in several that have come out to us of late - Miss Kathryn Blair, Miss DeGroff, and others in times past, especially young ladies. It is quite difficult for those of you who have not lived here and for those who are planning to come here and have never been here before to realize the situation and to know whether or not they will fit into it. It is extremely embarrassing to our whole work to have young ladies here who do not sympathize with our aims and ideals and who spend their leisure time with the non-missionary community, dancing, etc. We would like to have all of our people in sympathy with the work that we are trying to do and to have a reasonable regard for the ideals that we seek to

promote.. We realize it is extremely difficult to find the right kind of people, but since Miss Priest is there, and since you will be looking for at least one secretary - we shall probably be asking you to find one for the College of Arts and Science, too - we think that her judgment on any of them would be very good, especially if she could meet them and talk things over with them rather intimately.

I am extremely surprised and chagrined to learn through Miss Priest that the various agricultural and other bulletins that come out from time to time are not automatically sent to you. I am asking Mr. Reisner about it and will see that these publications are sent you regularly in the future, and as many of the back ones as possible. How this oversight has occurred we do not understand, as we have a large mailing list.

Very cordially yours,

A J Boyce

P. S. I have checked up with Mr. Reisner in the matter of the bulletins and find that all publications go to you regularly, so I am at a loss to understand why you do not get them. Would it not be well to make an investigation, in case they are lying neglected somewhere at 150?

A. J. B.

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, ~~CHINA~~

INDEXED

Nanking TRANSFER

June 7, 1926.

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

Sarvis in page

I am writing specially to say that we are asking Mr. Sarvis, who goes on furlough this week, to try to raise some money for us while he is in America. As you know, he has been Dean of the College of Arts and Science for many years. He makes a very good impression, is a good speaker, and has the facts and details about the University as very few of our staff have. I believe if you over there can cooperate with him, by introducing him to various audiences and, especially, to hopeful individuals, that he will be able to get considerable very much needed funds. I bespeak your most cordial and thoughtful cooperation with Mr. Sarvis. We need funds most desperatefly for the College of Arts and Science and for certain other urgent needs. I have already sent you a list of these but will be sending a slightly revised list in a few days, chiefly affecting the library and one or two smaller matters.

✓ 7/13/26

write Speer Sarvis

To

We are in hopes that Mr. Sarvis can meet Doctor Speer either in New York or on the coast, before he sails. I shall be glad if you can write a letter to Mr. Sarvis in Berkeley, California. He will be there from July 15 to August 28 and can be addressed at the Pacific School of Religion, care of Dr. H. F. Evans. You could give him information as to your whereabouts during the summer, and possibly information about Doctor Speer's movements. It will be necessary also, probably, to advance him some travel and expense money from time to time, and I hope that you will be able to do that, though we have nothing specifically budgeted for it, but it could be refunded from funds that he will get.

There is one other matter that I wish to write about in this letter. We have already asked you and Miss Priest to secure a secretary for the College of Agriculture and Forestry. We shall want one other, to give part time to the Language School and part time to the College of Arts and Science and the Library. We have salary and travel budgeted for 1926-7. What I wrote to you in a recent letter about Miss Priest's cooperating in finding a suitable type of woman would hold in regard to this lady, too. We would want her to be here by September 5 or 6. It might be possible, if you find one or both of these women, that they could join Miss Wixon at San Francisco on her way out.

Thanking you for your help on both these matters,

Cordially yours,

A. J. Bowen.

June 1926.

UNIVERSITY OF NANKING

Needs.

The following list is somewhat in the order of importance but not entirely so.

1. Four additional dormitories:
   2 three-unit dormitories, costing Mex. $38,000 each.
   2 two-unit " " " 25,000 "

2. (1) A library building costing Mex. $200,000, to be fireproof throughout. The plans for this will have to be worked out by Mr. Fellows in Chicago.

   (2) Endowment for Library, $100,000 gold.

3. A gymnasium for the Middle School, costing Mex. $8,000.

4. Two residences (for Mr. Ritchey and Mr. Steward), costing Mex. $9,000 each.

5. Bathing, toilet, and storage building in connection with the college gymnasium, together with well and better sanitary arrangements, costing in all $10,000 Mex.

6. Endowment, general - $200,000 to $300,000 gold.

7. Staff - minimum:
   1 man - foreigner - for English in the College of Arts and Science.
   1 man - foreigner - for Sociology and Economics in the College of Arts and Science.

8. A pension or old-age scheme for the whole staff. (Should be worked out at earliest possible moment.)

9. Finishing off basement in Severance Hall, Mex. $4,000.

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Nanking

INDEXED

June 16, 1926.

TRANSFER

Acan 7/14/26

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

I am sending you a copy of the account concerning Bailie Science Hall, which shows that there is a total of $979.03 Mexican due us from the China Medical Board. I have seen Mr. Gee, who is just at present in town, and given him a copy of this statement, telling him that since this matter has been handled by you directly in New York, I think, with the China Medical Board there, that you will take up with them the securing of this balance of Mexican $979.03.

You will note that $500 of Mr. Osborn's pledge is still unpaid, and Mr.Stitt's second $1,000 was hardly a definite pledge. He pledged and paid $1,000 and said that he might consider another $1,000. In view of the total cost of the building up to date - and there will perhaps be $1,000 Mexican more that will have to be expended - now will it be for you to take up with Mr. Stitt the possibility of getting another $500 from him. Since he probably will not want to pay a full second thousand, he might feel so good about being released on the $500 payment that he might pay that. Of course we would like the $1,000 if we can get it, and we need it very much. Mr. Gee has looked over the building very carefully and is very much pleased with it and the utilization of all space, both in the basement and under the roof.

I shall give you a few details in regard to the various items in the list of needs that we sent you.

(1) Four additional dormitories. We are sending the blue prints of these and hope they will give you the necessary details. Each room accommodates two college students, and the buildings are fireproof. Each room is to contain two iron beds, a table, two chairs, a book shelf, and a closet for clothes and boxes.

(2) Details regarding the library building are not yet at hand. I shall send them when they are ready.

(3) Gymnasium at the Middle School. In years past we have from time to time put up a mat shed, costing about $400 each time and lasting from two to three years, after which time it has to be replaced. For two or three years now we have not been able

replace it and it has been an expensive and unsatisfactory way of handling the matter; so at the Middle School we have no place where the students can exercise in rainy weather. With this group of about 500 students it is very essential that there be an adequate and more or less permanent, though not costly, type of building where regular exercises and athletics can go forward irrespective of sun or rain.

(4) Two residences. Both Mr. Ritchey and Mr. Steward are in the College ofAgriculture and Forestry and both are home on furlough. Before Mr. Ritchey left, in order to assure his return, we had to promise that we would provide a house for him on his return and we have made arrangements with Dr. Frank Garrett to borrow the money from him in case it is not received through gift. We should also do the same for Mr. Steward, but we did not feel that we could increase our debt any more. Both of these men have rendered excellent service during their first term of five years and are very valuable men. We cannot afford to lose them. No Chinese can do the work they are doing, and if we have to replace them with other men from America, they will be just as clamorous for houses as these two men are.

(5) Bathing, etc., arrangements. These items perhaps need no explanation, but our toilet and sanitary conditions are almost a disgrace to anybody and we need to spend some money in remedying them. Without money we cannot remedy them very much.

(6) The need for endowment is pressing. When we got the lowest estimates from the various departments assembled in making up our budget for 1926-1927, there was a discrepancy over any possible receipts of some $30,000 odd Mexican. You will note that we have balanced the budget, but it was extremely difficult to do so and required the cutting out from the College of Arts and Science of far too much to leave us on an efficient basis. We would have had to eliminate all of the normal salary increases of our Chinese staff and so have alienated a good many of them at this critical time, had it not been for the Woman's Auxiliary, who have agreed to turn in $3,600 to obviate this necessity. At every point we have cut down to the absolute minimum. Next year the increases in salary, amounting to approximately $4,000 Mexican, will be an insurmountable barrier unless we get more income, and we cannot get more income from students' fees or a larger enrolment of students. We have over half of our college students now living outside of the University, in hotels and restaurants, where they are subjected to all sorts of influences and temptations. We hear that a good many of them lose a good deal of money in gambling, and it is a most shortsighted and foolish policy to be trying to influence these boys for Christianity and good living and, at the same time, allow half - and the younger half - of our college population to live outside in surroundings that would disgrace any American if he knew anything about them. The sanitary conditions are terrible,

as well as all other conditions. This might well be stated under No. 1, the dormitories. I regard the matter of getting these four additional dormitories as our first great, pressing need, and the need of more income from endowment (i. e., income that can be used for purposed that we see most urgent) as our second greatest need.

(7) Staff. What I have said above, I think, would cover this. Both of these men (for English and for sociology) are for the College of Arts and Science that has been so terribly depleted in the last three or four years in order to make up the budget balance.

(8) I have written you several times about a pension or old age scheme, and your last letter and the minutes are very encouraging, except, of course, the actual financing of the scheme. It seems to me that part of it would have to be done by each individual, and part perhaps by the University, but that would take funds over and above anything that we have now, as you well understand.

(9) Finishing off the basement of Severance Hall. Our experience with Baillie Hall, where the whole basement is quite as useful as any other floor, and the fact that we are getting more and more crowded for classrooms and offices in Severance Hall make it very necessary that we finish off the basement of Severance Hall and make it all usable also. This can be done by the expenditure of not more than $4,000 Mexican. If we could immediately get our library building and so move the library out of Severance, that would meet the pressure for added rooms and offices for some time, but until we do get the library building and can release the rooms now used for library, the basement rooms will be very much needed.

In connection with your letter of May 13, as you know, Mr. Sarvis has just left for home and I believe he will be an excellent man to put on to the matter of a campaign for funds for us. If he were a great success at it he might be kept home two or three years. I wish you would consider him very seriously for this work. He will be willing to do it, I think, if you will back him up, and since he is home for the year and could be home longer, and has many admirable qualities for this kind of work, I think you should consider him very seriously. His address until August 30 will be c/o Dr. H. F. Evans, Pacific School of Religion, Berkeley, California; and after that 503 Durant Street, Harlan, Iowa. I hope you will get in touch with him just as soon as possible.

With regard to our title deeds, I believe that all of our deeds are stamped by the magistrate and registered in the American Consulate, except some that we are still trying to get the officials to stamp. For the last two or three years it has been very difficult to get any land deals through, but I think most of our deeds are in good shape.

Cordially yours,

(Bowen)

UNIVERSITY OF NANKING

NANKING, CHINA

w/ Brewer 6/18/26

June 18, 1926.

TRANSFER

Receipts to date on Bailie Science Hall.

Famine Funds		G.$27,607.10	Mex.$50,000.00
China Medical Board		13,484.46	24,020.97
Miscellaneous Gifts:			
Harkness	G.$5,000.00		
Prentiss	2,500.00		
Stitt	1,000.00		
Severance	2,500.00		
Vogelson	500.00		
Somerville	100.00		
Hawley	100.00		
Carruthers	100.00		
Thomas	188.88		
Wheeler	100.00		
Gamble	100.00		
Moses	1,000.00		
Osborn	500.00	13,600.00	24,911.56 } 25,000.00
Anonymous			88.44

Total paid $99,020.97

Due from China Medical Board 979.03

Total $100,000.00

Total cost of building now $101,736.00

Pledges unpaid: Osborn G.$ 500.00
Stitt 1,000.00 G.$1,500.00

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1178

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

TRANSFER

Nanking

June 21, 1926.

KJR
Note & file

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

In reply to your letter of May 24 concerning the change of wording in the last part of Section 12 of the contract with persons employed by the University, I think we would perhaps do well to have it read as follows:

"and that in case he resigns before the completion of the contract the University of Nanking shall not be under obligation for travel expenses to the United States of America, except, for a married member of the staff, in case of serious illness in his immediate family; and, for a single person, in the case of his or her serious illness."

In this way there will be no question as to either single people or married people.

Plans for commencement are going along very satisfactorily. We have thirty-eight graduating from the two colleges June 28.

Very cordially yours,

A. J. Bowen

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Nanking

INDEXED

June 22, 1926. TRANSFER

Accord 7/14/26

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

Since writing yesterday, your letter of May 27 has come in, and we are very glad indeed to get the additional data about the library. I have gone over the matter again with Mr. Small and find he has worked out the following figures:

A 600,000 cu. ft. building at 20c. per cu. ft.	$120,000 Mex.
Heating plant at 3c. per cu. ft. - vapor system such as we have in the Language School building, very satisfactory	20,000
30,000 linear ft. of steel stacks - in New York, $30,000 gold; transportation, duty, installing, $10,000 gold, total	80,000
making a grand total of	Mex. $220.000

Practically the same as your figures

This being the case, we are agreed that we should try to get $125,000 gold for the library building, thus providing for fluctuation in exchange, architect's fees, unforeseen additions, etc. As I wrote before, when we get this library building we shall have to have additional funds to run it, so an endowment of $100,000 gold should be a part of the library programme.

I think you might perhaps take up with Mr. Fellows the plans for the building and see if he has anything in mind. I think he has.

We appreciate very much your working on these needs.

Cordially yours,

A. J. Bowen

file 1

TRANSFER

Nanking

INDEXED

University of Nanking

July 7, 1926

President Arthur J.Bowen,
University of Nanking,
Nanking, China

My dear Dr.Bowen:

I want to acknowledge your letter of June 7th. I will put Mr.Sarvis in touch with Dr.Speer and hope that he can see him before he leaves. As you know, the Trustees have authorized us to secure someone for regular campaign work in this country. I hope that Mr.Sarvis will be as promising in work of this kind as your letter indicates. We will have to consider that in the fall when we begin to get under way with the further development of this hoped for campaign work.

I note also the need for an additional secretary. I have been doing all I can to get a secretary for Dean Reisner and will do the same for this additional position. It is difficult, however, to get good secretaries for China appointments for as long a period as five years. I could have sent you two thoroughly experienced secretaries, one for one year and one for three who, though not staying as long as you would like, would have been mature enough not to have caused you the embarrassment that the younger and less experienced secretaries seem to produce. I shall make every use of Miss Priest's help that I can in getting the right secretary, but beg you to have in mind that when Miss Priest is in New Hampshire and the possible secretary is in Iowa or Indiana, and I am in New York, the possibilities of check up are somewhat limited. We will do all we can, however, to secure the right persons. I have one who seems to me promising if I can persuade her to take a five year appointment. We have two or three others who have sent in applications and are waiting to hear from their references before coming to any conclusions as to their availability.

I note also your confidential letter of June 7th concerning Professor Sarvis and are glad to have it in hand for the need which you suggest he may have.

I was also very much pleased to have your letter of June 2nd with its full statement concerning the library needs. This, with other data which we have and with the pictures, should make it possible for us to make a good case for this library. I have already written out, raising the question as to whether the estimate you have made of it allows for the rather heavy cost of steel shelving.

I have also your letter of June 2nd to me with the data concerning the courses for the degrees of Master of Science, Master of

Science in Agriculture and Master of Forestry. I will convey this with all the impressive red tape I can develope between meetings of the Board of Trustees, and pray that the scrutiny of Dr.Downing may be gentle in view of his promition to the position as Deputy Commissioner or some other more advanced office than he has hitherto had.

I had offered no particular complaint to Miss Priest as to the delivery of the bulletins of the University to us. I think she was impressed by the fact that she had in hand minutes and reports some days before they had come to us. The sending of printed material from Nanking about the University has been rather more satisfactory than in the case of a number of the other colleges. Perhaps, however, this would be a good time to state our understanding as to procedure. In the case of publications of the College of Agriculture and Forestry we understand that we are not to distribute these to the Board of Trustees as Mr.Reisner mails these to each on the mailing list direct from Nanking. Therefore, of these publications fifteen copies will be all that we would ordinarily need. These are to meet calls from people who are investigating and to supply information where we think it would be helpful.

In the case of other printed material of the University, we assume that you are regularly sending us 40 copies of each item with the understanding that we will make the distribution to the Board of Trustees and to any others who should receive such material. If there are people who ought to be on a standing mailing list here in addition to the Trustees, whom you have in mind, you should send us their names and addresses unless you desire to do this mailing directly from Nanking. Of course, it would be an advantage for us to have a brief word regularly whenever a shipment has been made or is about to be made so that we can know what to look for.

The place where we have some shortage occasionally is in the mimeographed minutes of the Board of Managers and its committees, and in mimeographed sets of the budget. I know that to those who do the work it may seem an extra lot of bother to produce these long documents, and especially for over here, but as a matter of fact, the budgets and other documents are of very real value in helping the Trustees and others here to see the detail of the work of the University. I think that of the last minutes and of the proposed budget of 1926-7 we received only 20 copies. It happens that we have 24 Trustees and Mr.Carter and myself in addition so that, on the whole, with the copies we ought to have in the file or which may be used up, we would like to have thirty copies of the minutes and similar documents.

May I now turn the question around and ask whether you are satisfied with what we are sending you in the way of minutes? I have had a general theory that the distribution of minutes to the Board, without being able at the same time to give them an interpretation in correspondence as to what the minutes mean, leaves the way open for misunderstandings that are difficult to overcome. I have therefore been somewhat conservative in sending copies of minutes to the field in the

case of all of the Universities though I have regularly sent a copy to the President of the University in every case. If you think it wise to make a distribution of the Trustees' minutes regularly to the Board of Managers we will be glad to send out the extra copies though it might be wiser for you to communicate any special actions in the Trustees' minutes that are worth communicating to the Board of Managers in a special letter in which your own interpretation and comments, based on what I may have written, can be added.

Cordially yours,

Secretary
University of Nanking

EMN-H

CC: Miss Priest

file

TRANS

Nanking

INDEXED

University of Nanking

July 7, 1926

President Arthur J.Bowen,
University of Nanking
Nanking, China.

My dear Dr.Bowen:

I enclose a copy of the minutes of the joint meeting of the Budget and Executive Committees of the Trustees. You will note the estimated condition of the current budget. I presume that as you have been raising some amounts to supplement the Methodist appropriation, the situation is better than appears here. I wish that you would report to us the amount that you have thus raised and applied to this year's appropriation so that we may be able to square ourselves on our accounts and know what is the actual amount further we may have to provide. We will not know, of course, until Mr.Owen reports, what the final gold cost was of the amount of Mex. guaranteed by the Trustees.

You will understand, however, that it is our intention that the Trustees seek whatever may be necessary to cover any deficit that may be finally found to appear on the appropriation of Mex.$52,300. for the year 1925-6.

With reference to the budget for 1926-7 it was the conclusion that all we could do was to guarantee again the same Mex.budget which we guaranteed last year, viz: Mex.$52,300. of which Mex.$4000. is for the Hospital and the rest for the General and the Agriculture and Forestry accounts. You will note, however, that in authorising this, the Trustees have authorised an amount that is about Mex.$2800. less than the income at present set up, and as a matter of fact, even of this income $1000. from the Disciples Board is conditional as Dr.Corey has written us that they have been forced to reduce the amount payable in their regular budget to $3000. He, however, expects to be able to secure the needed $1000. as an extra gift from a single individual. The major reduction is due to our feeling in this year the full effect of the cut upon the Methodist Board appropriation. In spite of this situation, it was felt, on the part of the five Methodist members at the meeting, that somehow or other the amount ought to be found and the normal appropriation at least covered. In any case, it is up to the Trustees to get under this and handle it.

You will note, however, that the appropriation as approved at the level of last year leaves the amount at $2000. less than it appears in your budget for next year. This is due to the fact that both

last year and this you put the Methodist Board's normal appropriation at Mex.$8000. instead of at Mex.$6000., and that last year and this year we have put it at Mex.$6000. I do not like, in the least, to have to hint of the necessity of cutting of one cash in your budget, but it seemed better to compromise at this point with the hope that the developments of the year would enable the University here to come across not only to the amount you had budgeted, but to the amounts you had listed in the supplementary budget which we will try not to forget but to keep alive in the thoughts of the Trustees.

A little later I will write to Mr.Owen and lay out the schedule of drawing so that he may know just how the matter stands.

Cordially yours,

Secretary
University of Nanking

EWN-H

Enc.

CC: L.J.Owen
Elsie M.Priest

University of Nanking

July 23, 1926

President Arthur J.Bowen,
Dean J.H.Reisner,
University of Nanking,
Nanking, China.

My dear President Bowen and Dean Reisner:

I am glad to report that we have secured Miss June Munn as secretary to the Dean of the College of Agriculture and Forestry. Miss Munn is a native of Seattle, 23 years old, a bachelor in Business Administration of the University of Washington, and has had excellent business experience. Dr.Edward Lincoln Smith, who interviewed her for us, speaks of her as good looking, wholesome and sincere. She has worked her way through college, and the Seattle Title and Trust Company where she has been for the last two years writes that they are sorry to lose her. She also seems to have a genuine missionary spirit. We have not been able to see her but Miss Priest has seen her papers and believes that she is just the right kind.

By the time this whole matter was settled it was too late to arrange to have her leave her present position and sail by the middle of August as we wanted to do. We are therefore having her sail September 7th on the President Jackson from Seattle, arriving in Shanghai September 26th. I am sorry she will thus arrive after the opening of the term which will be very inconvenient for you, but as she was going out for five years and will have only a few weeks in which to turn around and get ready, it seemed to me that this was the fair thing to do.

I have two candidates for appointment to the other secretarial position, but they do not impress me very favorably. Their papers are not all in. Miss Priest has referred to the suggestion that her sister might go out with her. It is not clear to me whether her sister would fill your needs as a secretary giving part time to the Language School, College of Arts and Science and the Library. I must confess that you are over-sanguine as to the number of good candidates that there are available if you expect that, on the basis of word received here on the first of July, we can deliver a secretary on a five year contract by the seventh of September in Nanking. It would be rare if we could get a first rate person on such short notice, and you do not want any other kind. We will do, however, all we can to keep matters moving and to supply your needs at the earliest possible date.

Cordially yours,

Secretary
University of Nanking

EMN-H

UNIVERSITY OF NANKING

September 9, 1926.

Dr. Arthur J. Bowen, President,
University of Nanking,
Nanking, China.

My dear Dr. Bowen:

We have your letter of July 31st with its word as to the acceptance of Dr. Chen Yu-kwan to act as Dean of the College of Arts and Science. This is very good news and we hope that his leadership will mean much to the development of the College of Arts and Science. Please let him know that we are most anxious to cooperate with him in every way possible for the development of the University.

I enclose the confirmation of our cablegram as to the appointment of Miss Munn as secretary at the College of Agriculture and Forestry. We sent this on receiving your letter in the hope that you would not so ardently press the discovery of a secretary on the field as to give us the embarrassment of such an experience as we had in the case of Mr. Suvoong.

I also have your letter of August 7th and shall be taking the matter up again with the Methodist Board, now that Dr. Gamewell and Dr. Edwards are back. It would help in clearing the financial statements upon this item if, while still pressing for the $1,000.00 which is needed to make up the Gold $4,000.00 and the $1,200.00 needed to bring the guaranteed $1,800.00 up to $3,000.00, the distinction between these amounts could be maintained. The University will lose nothing by recognizing the fact that the Board's appropriations were actually made in the way in which they were, instead of stating it as if the Board's appropriations were Gold $4,000.00 a year. You will remember, for example, that for the year 1925-1926, the budget which we authorized from here stated the Methodist amount as $3,000.00. It is impossible for me to present the statement enclosed in your letter of August 7th without altering it so as to make the amount of the Board's actual appropriation specific, and then follow out the plan of pressing for the additional amount; that is, the amount needed to bring their appropriations up to the levels of the other Boards.

By this, I hope that you understand that I do not expect to weaken the efforts to gain this amount from the Board, but because adherence to the facts of the appropriations will have a better result, I wish to follow them in dealing with the Board.

Miss Priest has written Mr. Owen about our inability to be clear, even yet, upon what you state to be the balance due July 1, 1925. Our problem is largely due to the points I have named above. Miss Priest began in the office on Tuesday, and we are anticipating much help from her upon our program here and upon Nanking matters in particular.

Faithfully yours,

EMW/L

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

September 11, 1926.

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

"We have just opened school and everything is going along very encouragingly indeed. I think the largest number that we have ever had have applied for entrance. I do not have the exact figures yet, but I believe there were about 340 who applied to get into the colleges, and of these we have accepted about 140 to 150 perhaps. The total enrollment in the colleges yesterday was 520. I understand that there are quite a number of the old students who have not yet returned owing to the fighting up by Hankow. We budgeted for this term for 515 students, so we are already on the safe side of our budget. Moreover we are getting a much better grade of students than we have had for the past two or three years. We have, as you perhaps know, changed our policy somewhat so that we now take, without examination, students who graduate in the upper three-fifths of the classes of certain well-known, well-conducted schools - practically all mission schools. This has brought in some forty boys in that class (upper three-fifths of these students), and then from the 300 or so who took the examinations we selected eighty or ninety, so that gives a pretty good opportunity of getting them fairly well qualified. Also, there seems to be a very excellent spirit among the students and everything looks very hopeful for a good term. Of course, the war between Canton and the North, with Wuchang, Hanyang, and Hankow now in the hands of the Southerners and our General here having finally crawled off the wall against them, may involve us in war here later in the year. I am afraid our man waited a little too long in giving help to Wu Pei-fu. However, I am not quite sure whether or not it would not be better for the Southern forces to get control here in the Yangtze valley. The others have had it for ten or twelve years and have not done one solitary constructive thing. The Southerners seem to have somewhat of a programme and certainly have energy and force, and wherver they have been, at Changsha and elsewhere, we hear the best kind of reports as to the behavior of their troops, while we hear very unfavorable reports as to the behavior of Wu Pei-fu's men. However we are hoping that we shall continue at peace here in Nanking through the year.

"Mr. Ma, Dr. Chen, and Mr. C. F. Liu have had everything extremely well organized and administered for the opening. Mr. Liu and Mr. Swen for the Admissions Committee have been in

the office practically every day for a few hours during the summer, and during the last two weeks or so have handled the 340 or 350 applications with the innumerable problems and conferences connected with them in a most admirable way. They had everything checked up and systematized. The examinations were given in the gymnasium, where everything was prepared for 300 men, and during the four examinations very few dropped out.

Registration, too, has gone off unusually well. We used the rooms upstairs, and it was a great convenience to use them as it left the lower halls of Severance free so there was much less confusion and much more order. I will send you, just as soon as I can get the figures, the total registrations in the different departments. Strange as it may seem too, so far as I am concerned at least, there were considerably fewer students wanting to defer payment of all their fees. I presume that we have taken in $50,000 or $60,000 in fees the last three or four days.

Doctor Chen is getting into the dean's work very well indeed and Mr. Ma has fulfilled all of our expectations, and more than fulfilled them."

We are expecting Miss Munn in a few weeks and Miss Darcel from Japan early in October, for secretarial work. Mr. Thomson has been delayed at Kuling on account of illness but is supposed to arrive to-day, and when Mr. Griffing arrives about the 22nd, our whole staff will be here on the job.

With kindest regards,

Cordially yours,

A J Bowen.

Sept. 29, 1926

President A.J.Bowen,
University of Nanking
Nanking, China.

My dear Dr.Bowen:

I enclose herewith memorandum of a meeting of the representatives of the five union colleges. It is probable that Yali will be added to this group and will bring some elements of strength to it that are worth having. It should be understood that this proposal that is made here is not intended to undercut the Permanent Committee on the program on higher education but is an effort to start thinking through more actively the rather involved problems in cooperative campaign work. Of course, this also does not become effective until the Trustees of the colleges have acted.

Mr.Sarvis is here and we are having a Trustee meeting the first of next week in which we will go into these and other matters in connection with meeting the urgent needs of the University of Nankind as thoroughly as possible.

Cordially yours,
Eric M. North.
Secretary

EMN-H

Enc.1

UNIVERSITY OF NANKING TRANSFER

OFFICE OF THE PRESIDENT

NANKING, CHINA

October 6, 1926.

INDEXED

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

Your good letter of September 17, with copy of one to Doctor Williams, came a few days ago.

Miss Munn arrived safely and is now in the Language School but does not want to study the language. Whether she continues or not is not quite certain yet. We wrote you in ample time, I hope, to obviate your trying to secure another secretary.

You will have received my statement as to what we had raised here among ourselves on the Methodist shortage on appropriation. I shall be sending you another supplementary statement soon, as I have just received another $500 Mexican from Bishop Birney on this account, and several other items. As you know, the Christian Mission Board made up the $1,000 through a special gift from Mr. Hoover, who, by the way, is also giving us an additional $5,000 gold because of his interest in Mr. Bates. We shall use that with other balances and funds amounting to $30,000 odd Mexican for an additional three-unit dormitory. Bishop Birney has written, too, that when he is in New York before leaving he will see if some undesignated gifts cannot be put into this shortage account so we hope that the whole amount may be forthcoming soon. Unfortunately the same thing will occur next year, as I see no prospect of the Methodist Board increasing their appropriation over this year's not even making up the cut.

You were quite right in rearranging the $4,000, as you suggest in your letter, because that is according to the actual facts, and it is always best to stick to the facts.

We are very glad indeed that Miss Priest is there with you. You will find her a very great help in every way, and you can trust in her judgment just as much as in that of any of us who are out here.

We sent you some time ago a statement of the attendance for this semester. A final and revised statement will be ready in a week or so but we are considerably above the budgeted number for students this semester. Probably by next semester the Southern forces will be in control here and if so things will go along quite peacefully again, I anticipate. Should Sun Chuan-fang be able to hold out here, it would make it more difficult probably, as all he would be able to do would be to squeeze money out of the merchants and people and keep everything in a turmoil, but we are hoping tha t we can continue the peace and quiet that we are now having throughout the whole school year.

With very kindest regards,

Cordially yours,

M. Lewis

COPY

THE CHINESE STUDENTS' CHRISTIAN ASSOCIATION

IN NORTH AMERICA

347 Madison Avenue
New York City

TRAN

Paul Chih Meng, General Secretary

Double Ten, 1926

Dr. Arthur J. Bowen,
President,
Nanking University,
Nanking, China.

My dear Dr. Bowen:-

Your kind letter inviting me to join the Religious Education Department of Nanking University reached me during August. I have been deferring my reply expecting to receive Mr. Price's letter which you referred to in your letter. So far I have not yet heard from Mr. Price.

The general idea of the work which you asked me to take up whenever I return to China appear to be the kind of task I am planning to undertake. However, since my wife is planning to complete her graduate work at Columbia we probably would not be able to leave this country till the summer of 1928. I hope that in the meantime I shall receive more definite information from you to enable me to make a decision. Moreover, I shall probably take a trip to China next summer from May to August to make a fresh study of student life and thinking in China. I hope to be able to stop at Nanking to see you and the University on my proposed trip.

Thanking you sincerely for your courtesy,

Sincerely yours,

(Signed) Paul C. Meng

University of Nanking

October 21, 1926

President Arthur J.Bowen,
University of Nanking
Nanking, China

My dear Dr.Bowen:

I have to acknowledge your letters of August 7th and August 13th with reference to donations which you have been able to secure from friends in respect to the cut in appropriations.

I think you have been a little too discouraged about the Board of Foreign Missions and are under the impression that their attitude toward the cut in the appropriations, both to the University of Nanking and toward the rest of their work, is one of unconcern. I think we make a mistake if we approach them with any idea that they are not concerned. It is one of their serious problems, and I already have assurance that a part of this will be made up. You will remember that the fiscal year of the Board of Foreign Missions does not end until October 31st and their measures for meeting the cut are not exhausted until then. With reference to the bad example to which you refer, you will have already noted from what I have written you that the Disciples Board which took an action somewhat similar to that of the Methodist Board has secured the designated gift necessary to maintain its appropriation at the full level.

I have been disturbed at the unusually hot weather you have had this summer because I knew so many of you were staying in Nanking, and we are now quite concerned because of the indications in yesterday morning's news that the East China area is getting actively involved in a war situation again.

Cordially yours,

Secretary
University of Nanking

EMN-H

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

TRANSFER

October 25, 1926.

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

I am enclosing another of these blue slips which has come from an old friend in Neponset. What the Sunday school is really trying to do, I think, is to give money on the Mission's cut in appropriations to the University, but this will have to go into the endowment fund, as I understand the rules and regulations of our Board controlling gifts now. If you are able to get the money, so much to the good.

You will be interested in knowing that we have just decided to put up another dormitory at this time, a three-unit one that will accommodate, with basement and attic, some 160 students. This will be in the same general style of the McCormick dormitories and will form one side of the quadrangle. The funds for it are from the following sources: from Mr. Day's gift, about $17,000 Mexican; left over from Madam McCormick's gift for dormitories, about $20,000 Mexican; and $5,000 gold which Mr. Hoover of Canton, Ohio, recently gave the University through Mr. Bates for any purpose we wish to use it. The actual cash for Mr. Hoover's gift has not yet reached us, but we are counting on its bringing about $11,000 Mexican, as exchange now is about 2.40. These sums will put up the three-unit dormitory, practically a three-storied dormitory in the McCormick group!

With some $1,500 that the Woman's Auxiliary is giving and $1,500 that we are putting in from the athletic fund, we are to build new bath houses and toilets next to the new dormitory, a very much needed improvement. And with funds largely given by the China Medical Board, we are going to put up a new gas plant costing about $9,000 Mexican. Funds for all these things, you will see, are practically in hand. We have been waiting till we were in that position.

Doctor Speer and party are now here. The Presbyterians are holding their evaluation conference in this centre and we are, as we have opportunity, going over various problems with Doctor Speer.

With very kindest regards,

Cordially yours,

A. J. Bowen.

TRANSFER

University of Nanking

November 4, 1926

President Arthur J.Bowen,
University of Nanking
Nanking, China.

My dear Dr.Bowen:

I am very glad to be able to announce to you that we have received from the Methodist Episcopal Board $2311.58, representing the gold cost of the Mex.amount necessary to bring the whole appropriation of the Methodist Board up to the level of Mex.$8000. for the years 1924-25, 1925-26 and for 1926-27 down to December 31st, the end of the Board's fiscal year. I hope that you will be as joyful about this as you have been sorrowful about the cut, for I feel that your letters have indicated a feeling that the Methodist Board was ignoring the problem, which was not the case, and that the way to deal with the Board was to put it under rather critical pressure. In view of the fact that the income of the Board for this year is less than last I do not think the University has occasion to complain. The resources for this purpose, so far as I know, do not include any amounts furnished Bishop Birney, designated particularly for the University of Nanking, so that the amounts which you have received from him, and any other amounts which you may receive, may be applied upon the period beginning January 1, 1927, for it is likely that the Board will be unable to maintain the Mex.$8000. appropriation level for 1927. I think that however intensely we feel about the needs of the University, it is a good deal to expect that the Board should maintain this appropriation at the full level when for the last two years, and probably for another year, all of the work of the Board has received very severe cuts.

The basis upon which the settlement I have referred to has been made is indicated as follows:

For the Fiscal year July 1,1924 to June 30,1925

Paid by the Board	US$3000. equals Mex.$5360.75
Raised by Dr.Bowen on the field toward making up the $1000.special appropriation not continued	" 1057.83
Due from the Board on the basis of Mex.$8000. corresponding to the amounts appropriated by the Presbyterian and Disciples Board	" 1581.42
	Mex.$8000.00

For the Fiscal Year July 1,1925 to June 30,1926

Paid by the Board:			
For the last half of Board's year 1925	US$1500.		
For the first half Board's fiscal year 1926	900.	US$2400. equals	Mex.$4424.65
Paid by individuals on the field toward making up the drop, and raised by Dr.Bowen		"	1739.17
Due from the Board on the Mex.$8000. basis		"	1836.18
		"	$8000.00

For the First Half of the Fiscal year 1926-27
(last half Board's Fiscal Year 1926)

Paid by the Board	US$ 900.	(assume equals	Mex.$1800.00
Paid by individuals on the field to Aug.5,1925		"	241.83
Due from the Board on the Mex.$4000. basis (6 months)		"	1958.17
		"	$4000.00

Summary

On 1924-5	Mex.$1581.42
" 1925-6	" 1836.18
" one-half 1926-7	" 1958.17
	" $5375.77

This amount of Mex.$5375.77 was equivalent at the day's rate of exchange to US$2311.58. It seemed to me best to take this amount at once and accept it as a settlement of the whole transaction, rather than to wait until the discovery of the exact amount of Mex. that this might result in when you receive it on the field. The variation may be a little one way or the other but this might well be ignored under the circumstances.

As I have indicated above, any gifts which you have received for the purpose of maintaining the appropriation without cut since August 5, 1926 should be held by you to maintain the level for the period beginning January 1, 1927. I would request that Dr.Owen put upon his calendar to report to us at regular intervals the amounts so standing inasmuch as these have a bearing of an important nature upon the amount of the budget underwritten by the Trustees of the University.

I should also add that there is included in the figure for 1924-25 the loss in exchange for both 1923-24 and 1924-25 so that the Board has not only made good the $4000. gold sought as an appropriation, but also has made good the loss in exchange as well.

Cordially yours,

[illegible]

Secretary
University of Nanking

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Nanking

November 9, 1926.

TRANSFER

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

We appreciate very much getting the revised list of askings that you and Mr. Sarvis and the Trustees have worked out, and we shall take this revised list as our official list now.

We have not as yet received the minutes of the meeting of the Trustees, but your preliminary statement was of very great interest. We also have a long letter from Mr. Sarvis telling about the meeting and about his possible connection with an effort to raise money. I have written a long letter to Doctor Speer, hoping that I may either hear from him or see him before he has to leave Shanghai about the end of the month. I do not know whether he will agree with my ideas or not, but I am more and more convinced that we shall make our largest contribution through the small college ideal and organization and spirit. We are quite willing that Yenching and Canton and West China and the others develop as Chicago University or Yale or Princeton has. We should very much like to remain like Oberlin or even Hiram College, and even that would take a considerably larger budget than we have in sight now.

Mr. Sarvis writes that you told him that the Hall Estate had definitely allocated a million dollars for endowment to Yenching and to Canton. Doctor Speer was rather surprised at this as he did not know anything about it. I hope that the University of Nanking will have equal treatment. I think our past record of actual achievements will compare favorably with either Canton or Yenching, and as to the future contribution to the whole Christian cause, I think we have as good a chance to make as large a contribution as either of these institutions. And we certainly set the pace for union Christian institutions. While our programme undoubtedly is less ambitious than that of the others, it seems to me that we should not be penalized for that. I am going to urge that Doctor Speer on his return to America take up immediately with Mr. Johnson and Mr. Davis the matter of this Hall Estate and equal treatment for Nanking as for Canton and Yenching.

I hope very much that Mr. Sarvis goes in to try to raise the money that we need. You will note, of course, by my letter to Doctor Speer, that I am still opposed to a large united or any other kind of campaign at present. I think it would be wrong to these institutions as well as an impossible achievement under present conditions in China and in America. I shall be very much interested in knowing Doctor Speer's reaction.

With very kindest regards,

Cordially yours,

A. J. Bowen.

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

UNIVERSITY OF NANKING

NANKING, CHINA

NEW YORK OFFICE
150 FIFTH AVENUE
NEW YORK, N. Y.

November 18, 1926.

To the Board of Trustees,
University of Nanking:

Under date of September 11th, President Bowen has written the following paragraphs concerning the enrollment and opening days of the new academic year. In a subsequent letter there has come a detailed statement of the enrollment figures, to which I have added the figures of last year for comparison, and now enclose for your information.

Faithfully yours,

Eric M. North

Secretary.

"We have just opened school and everything is going along very encouragingly indeed. I think the largest number that we have ever had have applied for entrance. I do not have the exact figures yet, but I believe there were about 340 who applied to get into the colleges, and of these we have accepted about 140 to 150 perhaps. The total enrollment in the colleges yesterday was 520. I understand that there are quite a number of the old students who have not yet returned owing to the fighting up by Hankow. We budgeted for this term for 515 students, so we are already on the safe side of our budget. Moreover we are getting a much better grade of students than we have had for the past two or three years. We have, as you perhaps know, changed our policy somewhat so that we now take, without examination, students who graduate in the upper three-fifths of the classes of certain well-known, well-conducted schools - practically all mission schools. This has brought in some forty boys in that class (upper three-fifths of these students), and then from the 300 or so who took the examinations we selected eighty or ninety, so that gives a pretty good opportunity of getting them fairly well qualified. Also, there seems to be a very excellent spirit among the students and everything looks very hopeful for a good term. Of course, the war between Canton and the North,

with Wuchang, Hanyang, and Hankow now in the hands of the Southerners and our General here having finally crawled off the wall against them, may involve us in war here later in the year. I am afraid our man waited a little too long in giving help to Wu Pei-fu. However, I am not quite sure whether or not it would not be better for the Southern forces to get control here in the Yangtze valley. The others have had it for ten or twelve years and have not done one solitary constructive thing. The Southerners seem to have somewhat of a programme and certainly have energy and force, and wherever they have been, at Changsha and elsewhere, we hear the best kind of reports as to the behavior of their troops, while we hear very unfavorable reports as to the behavior of Wu Pei-fu's men. However we are hoping that we shall continue at peace here in Nanking through the year.

"Mr. Ma, Dr. Chen, and Mr. C. F. Liu have had everything extremely well organized and administered for the opening. Mr. Liu and Mr. Swen for the Admissions Committee have been in the office practically every day for a few hours during the summer, and during the last two weeks or so have handled the 340 or 350 applications with the innumerable problems and conferences connected with them in a most admirable way. They had everything checked up and systematized. The examinations were given in the gymnasium, where everything was prepared for 300 men, and during the four examinations very few dropped out.

"Registration, too, has gone off unusually well. We used the rooms upstairs, and it was a great convenience to use them as it left the lower halls of Severance free so there was much less confusion and much more order. I will send you, just as soon as I can get the figures, the total registrations in the different departments. Strange as it may seem, too, so far as I am concerned at least, there were considerably fewer students wanting to defer payment of all their fees. I presume that we have taken in $50,000 or $60,000 in fees the last three or four days.

"Doctor Chen is getting into the dean's work very well indeed and Mr. Ma has fulfilled all of our expectations, and more than fulfilled them."

UNIVERSITY OF NANKING

Enrollment

Comparative figures - 1925 - 1926

Fall Semester	1925	1926
The Colleges	*524	*587
Short Course in Agriculture	65	43
Rural Normal School	30	24
Nurses Training School	38	46
Middle School	342	331
Primary School and Kindergarten	197	183
Language School - estimated	57	65
	1,253	1,279
	*Included sub-freshmen	*Includes 37 visitors

Admissions - 1926

In all there were 373 applicants for admissions to the Colleges. Of these 296 were accepted for examination; 54 were admitted because they were in the upper three-fifths of the graduating class of certain accredited middle schools; and 23 were admitted to the subfreshman department from our own Middle School.

Applicants came from

a. government schools	136
b. private schools	98
c. mission schools	139
	373

Altogether 165 were admitted:

a. by examination from mission schools	30	
b. " " " government and private schools	58	
c. Because they were in upper 3/5 of graduates of mission schools	49	
d. because they were in upper three-fifths of graduates of government and private schools	5	
e. by virtue of graduation from the University Middle School	23	
		165

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

TRANSFER

November 27, 1926.

Rec'd 12/30/26

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

Thank you very much for your two letters of October 21 and the minutes of the Supervisory Committee with financial statement and report of the Secretary-Treasurer, which are all very clear and in good order. I note the increase in budget for this year is chiefly due to extra expense incurred because of additional campaign workers and am sorry the University of Nanking is obliged to share the extra overhead charges when the work involved for the University will probably be no greater than in the past.

I did not mean to imply by my letter of the summer that our Board of Foreign Missions were not concerned with the deficit. I know they have been very much concerned about it, but they have also simply passed on the deficit to the fields - have taken the money out of the missionaries, in a sense, at least out of their work - and have not gotten out among the churches and tried to raise it specially. We did not object to this for the first cut of about 40%, but the next cut of 10% and the proposed cut of 16% for this year have seemed to us to be rather unjustified. I conceive the Board of Foreign Missions in a case like this to be nothing more than a distributing agent. I am confident that the Church has not been informed sufficiently as to the work that is being carried on by Centenary funds and as to just what such serious cuts mean. Since the Centenary closed there has been practically no continuous and effective education of the churches, and I think that very largely accounts for the annual decrease. While there was finally no cut on our appropriations for this year, over and above those of the last two years, there was a difference between our appropriation for the missionary budget and the necessary expenses of $8,600 gold - if we were to keep on all the men that we have and add a nurse or two and a doctor for Wuhu that we had been planning on for several years and who are imperative unless we close the hospital. And the appropriation to the University, instead of being $4,000 gold will be $1,500 gold for the coming year. The Mission proposed to make up the difference between $40,000 income and $48,600 expenditure by requiring Mr. Steward and Mr. Hayes to remain at home for a second year at their own expense, dropping them if at the end of their second year there is no greater increase in income from the Board, and by dropping seven or

eight of our preachers (they have already been dropped) and closing a number of our rented chapels and a few primary schools. We believe that the members of our Board of Foreign Missions and the officers of the Board of Foreign Missions, if they would get out among the churches and give the churches the exact information as to what the work is suffering and as to how the work is being carried on, in two or three months they could make up a good deal of the deficit. I know the Board is worried about the matter but I have the feeling that they have not tried to raise the money by new methods and by new information but have simply cut down expenditure - which is virtually taking it out of the missionaries. This is what was behind my letter written in the summer and it was possibly influenced somewhat by the information we had at that time that there was a commission coming out to study the fields again and that Doctor Diffendorfer was spending a full year and several thousands of dollars travelling around to see the work.

We greatly enjoyed Doctor Speer's visit here several weeks ago. He was an inspiration and help to all of us.

The diplomas have reached us safely and we are glad to get them so promptly.

Some time ago we sent you thirty-five copies of the minutes of the general faculty meeting of October 23. We thought these might contain information that would be of interest to the Trustees, and if you will send copies to those at present on furlough we shall appreciate it.

In connection with what I wrote above in regard to the Board of Foreign Missions, I might also add that up to the present the Board has not granted the University of Nanking from undesignated gifts or otherwise one cent. The promise was held out that the Board would try to make up the appropriations to the full amount from undesignated gifts. Of course we do not know how much the Board has tried to do so, but the results have been nil.

With kindest regards,

Cordially yours,

A. J. Bowen.

UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
NANKING, CHINA

TRANSFER

INDEXED

November 30, 1926.

Ans'd 12/30/26

Dr. Eric M. North,
150 Fifth Avenue,
New York City, U. S. A.

My dear Doctor North:

We are delighted indeed to get your letter of November 4 saying that the Methodist Board had made up all cuts to the end of this calendar year - at least what had not already been secured privately. We shall hope the coming year we shall have some good friends who can help us out, but it will probably be impossible for me to raise so much from those who have given so much during the past two years or year and a half, though I have something to apply on the remainder of 1926-7 already.

We saw in the Advocate about the good lady who had contributed $5,000 gold after reading an editorial in the Christian Advocate. I presume that is part of the amount that the Board has turned over to make up the deficits.

I might say in response to the last sentence in the first paragraph of your letter of November 4 that there are a number of our Methodist men here who do not feel that union institutions should be cut, since the boards have made definite contracts and agreements with other organizations and there is an ethical obligation involved and such items should not be cut any more than you would cut the rent or your telephone bill. I have not taken that attitude myself but have felt that while it is true there is an ethical obligation it is wisest for the standing of the University in the mission with the evangelistic and other men, to suffer along with them in these cuts and try to get the money from other sources. As you probably know, the Methodist Mission in Peking has been borrowing money to pay Yenching the full amount, at least until recently. One member of the faculty, a Methodist, remarked that in making up this back deficit the Board was simply fulfilling an obligation and not sending a gift. The members of the other missions and boards have been very generous and considerate of our Methodist difficulties and have not been overly critical or at all unpleasant, but we certainly do feel happy to know that we have fulfilled all of our obligations.

I presume you have cared for the Hospital too. Their appropriation was also cut, of course. Doctor Trimmer got some gifts and put some money into it himself. I do not know just how their account stands. We appreciate very much the thought and help you have given to the problem.

Doctor Hamilton, who is chairman of our Committee on Postgraduate Work, was in again this morning asking if I had heard from you about the action of the Regents regarding postgraduate work. We wrote to you on June 2 but as yet have no word about it. Of course, things with the ~~students~~ Rec have to move very slowly and we would much rather have them move slowly but surely than through any precipitated action have our requests for the granting of the Master's degree turned down. It would be extremely embarrassing to us now, as there are several men taking postgraduate work who have changed from being full assistants to partial assistants in order that they might do postgraduate work looking toward the Master's degree, so we are hoping for a favorable outcome of this matter in the not too distant future.

The war clouds seem to be hanging lower and lower around Nanking, though there has been nothing special that has developed during the last few days.

With very kindest regards and best Christmas greetings,

Cordially yours,

N. J. Bowen.

December 2, 1926.

My dear Eric:

Many thanks for the report from President Bowen regarding the opening of the University of Nanking this fall. It is most interesting and I am delighted to see that things have gone so well there in spite of the disturbing conditions generally in China.

It is heartening also to notice that the Chinese are doing so well in the administrative positions.

Cordially yours,

Leslie B. Moss.

Dr. Eric M. North,
150 Fifth Avenue,
New York City.

LBM:EMW

University of Nanking

December 15, 1926

Dr.Arthur J.Bowen,
University of Nanking
Nanking, China.

My dear Dr.Bowen:

I have the following response from Mr.Paul C.Meng concerning the religious work position at Nanking:

> "You may be interested to know that I am planning to visit China next year and to attend the Pacific Area Student Conference. In connection with that trip I shall, whenever possible, survey the different fields for service in China and possibly decide on the one which I would like to enter. Just at present the information which I have is too meager to enable me to make an intelligent decision regarding several invitations extended to me by different institutions in China."

I think likely he has already written to you directly.

Cordially yours,

Secretary
University of Nanking

EMN-H

CC: Guy W.Sarvis

Statement received by Miss Priest from Dr. Bowen
under date of December 31, 1926.

Situation in China as it Appears December 30, 1926.

TRANSFER

The political situation changes very rapidly so that what one writes to-day may be quite out of date in a week or so, but at present the Southern forces hold all of Hupeh, Hunan, Kiangsi, Southern Anhwei, and Southern Chekiang. A large army of 30,000 or so is supposed to be moving towards Hangchow and just about to come in contact with Sun Chuan-fan, who is supposed to be there in person trying to oppose them. How successful he will be one can hardly say, but with practically all of the Chekiang people bitterly opposed to him and to the Northern soldiers because of their looting, etc. - or at least looting that is credited to them - and with a strong sentiment in favor of the South and a great deal of propaganda in his army against him, the chances are he will be undermined and defeated, like he was in Kiangsi, without very much serious fighting, because his men surrendered to the South.

Nanking is occupied by Chang Chung-chang of Shantung with his Shantung troops, and it is reported 100,000 of them are moving southward to attack the South in Anhwei, Kiangsi, and, I believe, Chekiang. Whether or not they, too, will really fight is uncertain, but we can count confidently on their looting and making themselves disagreeable wherever they go, as many of them are ex-bandits, as is, of course, Chang Chung-chang. However, everything is very peaceful and quiet here in Nanking and we do not see much of them. There are quite a number of Russians here and an armored train or two, I understand. The military notes have not yet been circulated very much here, but they probably will be in due time, after other sources of revenue begin to go dry.

In the Northwest, Feng Yu-hsiang seems to be steadily moving eastward and Chang Tso-lin is probably sending troops down the Peking-Hankow railway to meet him, so nearly everybody thinks it is only a question of time, shorter or longer, when the South will get control of Shanghai and all of Kiangsu (at least south of the river), and when they get that it is supposed that they will consolidate perhaps for a year or so before moving on north against Chang Tso-lin and finishing up the whole job. In the meantime there is every chance of a split in the Southern forces. Their programme, however, seems to be pretty well worked out and the Chinese in general are in favor of it. When the South first get in control of a place there is a great deal of difficulty for Christian work and mission schools, and they do not seem to make any effort to control the local radicals and allow all kinds of workmen to form unions and go on strike, though I believe they are beginning to control that a little in Hankow and in Canton.

All of the schools in Hunan are closed, both mission and private, and practically all of the schools in Hupeh. Boone has been able to keep going with a very small attendance, since the siege of Wuchang, but it is rumored that it is closed now. I think that is the last mission school up river to remain open. At Nanchang and Kiukiang things seem to be going along a little better, so far as labor agitations and interfering with the schools go, but the programme as announced by the South for private schools and for the church is exactly the programme that Russia has followed the last three or four years, which is one of practically forcing the church to join the revolution and the Kuomintang or be put out of business, as it has been in Russia. Whether they will really push that through ultimately is not yet clear, but the regulations concerning private schools are

much more drastic than the regulations gotten out by Peking, and, if strictly enforced, will practically close us up, I am afraid. There seems to be no question but that they are following very closely Russian advice and policies. We are hoping that we will be able to open next term and go forward - and we shall, without question, if the Northerners stay in control here, and we may be able to even if the South comes, for, of course, the people here are not nearly so radical as the people of Hunan and Hupeh, and after some unpleasantness with local radicals, probably, we might get along fairly well - but the pressure, both from the students and from outside, will be to compel us to make all of our religious work voluntary, which, of course may not be a bad thing.

TRANSFER

University of Nanking

December 31, 1926

President Arthur J.Bowen,
University of Nanking
Nanking, China.

My dear Dr.Bowen:

In the first paragraph of your letter of November 27th you refer to the probability that the University of Nanking will suffer from extra overhead charges of Central Office caused by the campaign activities of the other Universities. I take it that your impression is based upon the paragraph on the first page of the minutes of the Supervisory Committee's meeting on September 22nd where the charge for the space for the Central Office and related campaign offices was authorized. You may have gotten from this paragraph an impression that the Central Office as such pays the rent for the space occupied by the campaign offices. This is not the fact. We have in the same large room at the present time the campaign offices of West China Union University, Peking University and Shantung Christian University. All of the space, however, outside of that actually occupied by the Central Office as such, viz: myself and my assistants in the administrative work, is paid for by the campaign offices. Furthermore, all campaign salaries and campaign expenses are charged against the individual campaign budgets of the individual Universities, and not against the Central Office. Some of this bookkeeping we naturally handle through our accounts because it represents expenses which are divided between the campaign offices, but none of it is a charge against the University of Nanking directly or indirectly. Of course the campaign activities of the different colleges create a larger amount of administrative business. The effect of this increased administrative business is to increase the pro rata charge for the administrative work of the Central Office in behalf of a given college. As the University of Nanking has next to nothing in the way of a campaign, it gets no charges caused by the administrative work incident to having a campaign. The expenses of the Central Office as such are divided between the participating colleges on ratios determined by as exact a method as we can work out proportioned to the actual amount of work done for the colleges. This is estimated in terms of the number of letters written, the number of accounting entries and similar actual records. If, as the number of colleges increases, and the amount of actual work done for the University of Nanking remains the same, the pro rata charge to the University of Nanking would decrease. I, of course, cannot guarantee on such a basis where the actual charges will come out, but beg you to believe both that we are not extravagant and that we are anxious not to render to the University of Nanking any services which you on the field do not want or which are not made necessary by the proper conduct of the Board of Trustees.

The second paragraph of your letter is something upon which it is perhaps not my business to answer so far as your judgment is concerned as to the conduct of the Board of Foreign Missions. I am sorry that you do not take it for granted that the Board of Foreign Missions is doing everything it can to secure the money necessary, and that you do not seem to recognize the fact that the Board of Foreign Missions had restrictions put upon its activities as had all the Boards by the last General Conference. As to Dr.Diffendorfer's trip to the field, I think that if you will figure out how long it is since a corresponding secretary of the Board has been in some of the field, and recollect the policies of the other boards with reference to the frequency with which the fields must be visited, you will perhaps conclude that the Board has not been extravagant in providing for such visitations, especially as the expenses of the trip of Dr.Diffendorfer and the Commission are not met out of the Board funds at all.

I also have your letter of November 30th. I need not hesitate to say that the conception of the relations of the Methodist Board of Foreign Missions to the union institutions, involving ethical obligations for amounts agreed upon, has been very definitely held by the administrators of the Board of Foreign Missions. The pressure for applying to the Universities the effect of the cuts that have been applied to the other work of the Board for two years previously became too great. however.

I have already written you that the restoration of the amounts for the past years does not apply to the hospital and that the hospital problem will have to be settled by itself. It is very difficult for us to state the actual condition of payments made to the hospital because we do not have any record here that shows it.

I have from Mr.Sarvis a letter enclosing copy of a letter he has sent to Dr.Corey presenting his conclusions that he must resign from the University and the Disciples Board, preferably to take effect on the first of September. I have no doubt that Mr.Sarvis has written to you, and not having his permission to send these letters on to you for circulation among his acquaintances in Nanking, it seems to me best simply to say to him that I assume he is writing to you fully, and you may hear from him by the time you get this letter. I think, however, I should enclose a copy of his letter to me because of its expression of his views upon the campaign problem. From my observation of the problem involved in raising funds for colleges, I do not see any way in which any of them are going to get so large an amount as the University of Nanking is seeking without being willing to pay the price involved in getting it.

I had hoped to send you the proposed policy and program for retiring allowances within the next ten days or so, but the Teachers Annuity and Insurance Association will require two or three weeks to make the calculations of typical contracts which we need, as our request for these figures happens to have reached them at the close of their year when they are extremely busy as well as being short handed by illness, but I can assure you we will, before very long have in your hands what I hope will prove to be a constructive piece of work.

Cordially yours,

EMH-H
Enc.1

Secretary
University of Nanking